INTRODUCTION

I. About King County

King County has some of the most beautiful scenery in the country, some of the most productive farmlands, and one of the most vibrant economies. The King County Comprehensive Plan 2012 establishes a vision that preserves this incredible diversity while continuing to acknowledge that citizens want options as to where they live, work and play. The plan guides growth and development throughout the unincorporated areas of the county and establishes King County's position on major issues such as transportation, annexations, regional water supply and environmental protection.

King County Geography

King County, covering 2,130 square miles, is the size of the state of Delaware, but much more geographically diverse. It extends from Puget Sound in the west to 8,000-foot Mt. Daniel at the Cascade crest to the east. King County's various landforms include saltwater coastline, river floodplains, plateaus, slopes and mountains, punctuated with lakes and salmon streams. Lake Washington, covering 35 square miles, and Lake Sammamish with 8 square miles are the two largest bodies of fresh water. Vashon-Maury Island in Puget Sound and Mercer Island in Lake Washington provide different island environments.

The north-south trending shapes of the lakes and hills make east-west travel more difficult than north-south travel. Four major river basins with salmon-bearing streams are separated by steep-sided plateaus whose slopes are subject to landslides and erosion.

King County Jurisdictions

In 1994, when King County's first comprehensive plan under the Growth Management Act was adopted, the county had 34 cities with 1,116,000 people. More than 493,000 people lived in unincorporated King County – 31% of the county total population. More than a third of annual new residential development was occurring in unincorporated areas. Since December 1994, five new cities have incorporated and numerous annexations have occurred, shifting more than 220,000 people into city limits. As of 20((08))11, there are 39 cities ranging in size from Seattle with more than ((586)))608,000 people to Skykomish and Beaux Arts with fewer((less)) than 350 each. ((Since December 1994, five new cities have incorporated, shifting 120,000 people into city

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limits.)) King County's 39 cities <u>now</u> cover 404((387)) square miles, or 19((18))% of the county's total land area. The incorporated population has increased by a total of 540((401)),000 since 1994, primarily due to new cities and large annexations, <u>but also due to((as well as))</u> growth within existing boundaries.

Unincorporated King County, the territory outside any city, now has about $\underline{253,000}((368,000))$ people, or $\underline{13}((20))\%$ of the county's population, on 81% of its land area. The unincorporated population has *decreased* by $\underline{239}((139)),000$ since the 1994 Comprehensive Plan was initially adopted, chiefly through the incorporation of new cities.

King County Demographics

In $\underline{2011}((2007))$, with more than $\underline{1,942,000}((1,860,000))$ people, King County is the largest county in Washington State and the 14th largest in the nation. As a populous, large county with a major central city, King County constitutes the majority of the "Seattle-Bellevue-Everett" metropolitan area of more than 2.7 million persons. King County exhibits growing diversity: more than one-third of our population are now persons-of-color. As of 2010, 65((70))% of the population is non-Hispanic white, $\underline{15}((14))$ % Asian or Pacific Islander, $\underline{7.7}((5.6))$ % African-American, 1% Native American and 8.9((6.8))% Latino (2010((2005)) census data).

King County's population has grown by <u>about 330,000((a quarter-million))</u> residents, or <u>21((16))</u>%, since 1994; a modest rate compared with Sunbelt metro areas and nearby Puget Sound counties. However, given the large population already here, the growth numbers are significant. The population increase since 1994 equals the total existing population of the cities of Bellevue, Renton and <u>Kent((Shoreline))</u> together. King County is forecasted to grow by an additional 320((188)),000 persons (16((10))%) to about 2,263,000((2,049,000)) by 2030((22)).

The number of housing units in King County is growing faster than((at about the same rate as)) its population. The 2010 Census counted more than 851,000((Now estimated at 800,000)) houses, apartment and condominium units, and mobile homes, and housing has increased by 159((108)),000 units (23((16))%) since 1994. Household size has stabilized after declining in the 1970s and 1980s and is now estimated at 2.39 persons per household – the same as in 2000. A slight decline in household size is anticipated in coming years to about 2.30 in 2022.

King County Economy

King County is truly the economic engine of Washington State and the Pacific Northwest, and ((. Also,)) King County's economy is larger than that of several U.S. states. Nearly 1.2 million workers are employed within the borders of King County, at nearly 70,000 business firms,

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excluding sole proprietorships. King County's \$61.5 billion payroll is 50.3% of Washington State's \$122.3 billion payroll and 72.6% of the region's \$84.7 billion payroll.

King County has a cyclical economy, with booms and recessions typically on a ten-year cycle. During the 1990s, the number of jobs grew by 26% to almost 1.2 million. Since 2000 we have had two major recessions, a boom, and a weak recovery. The result is that as of 2010 the number of jobs is the same as it was in 2000: about 1.1 million. ((, then edged downward after 2001. Employment began to rise again in 2004, and by 2006, nonagricultural employment had almost returned to 2000 levels, increasing by 65,400 jobs.)) Manufacturing employment remains important, but aerospace, the largest sector, lost 11,100 jobs between 2001 and 2006 and has remained stable since then. The economy has diversified from the traditional aerospace and resource bases to high tech, services and trade, both local and international. County unemployment rates fell((have fallen)) steadily in 2006 and 2007 from the relative highs experienced in the five previous years, but increased after 2008 and have remained stubbornly high. Given the county's complement of healthy, innovative businesses and its industrial diversification, its future unemployment rates should be lower than in the state and the nation.

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Statistical Profile on: County Executive: Dow Constantine KING COUNTY County Info: (206) 263-9600 DEMOGRAPHICS **POPULATION** Population Growth, 1990-2000: +229.715 (15.2%) 1,507,319 1990 Population Growth, 2000-2010: +194,215 (11.2%) 2000 1,737,034 2005 est. 1.808.300 Population Forecast, 2030: 2.263.000 2009 est. 1,909,300 2010 Census 1,931,249 Housing Growth Target 2006-2031: 233.077 Households, 2010 Census: 789,232 2011 est. Average H'hld Size, 2010 Census: 2.40 1,942,600 Kina Countv 2010 Census Age Structure: King County is the largest 17 and under 413,502 21.4% Male 962,090 49.8% metropolitan county in the 18 - 24 178,212 9.2% Female 969,159 50.2% State of Washington in terms of population, number of 25 - 44 609,507 31.6% Total pop, 2010 1,931,249 100.0% 45 - 64 519,349 26.9% cities and employment. It is the fourteenth most populous 65 and over 210,679 10.9% county in the United States. 2010 Census Race and Ethnic Categories: Non-Hispanic White: 1,251,300 Hispanic or Latino: 172,378 8.9% 79.529 4.1% Black or African American: 116.326 6.0% Two or more race: Asian and Pacific Islander: 294,097 15.2% Native American and other: 17.619 0.9% Persons of color 679.949 35.2% LAND AREA King County Total Land Area: 2.134 square miles (1,365,760 acres) sq. miles acres Unincorporated King County Area: 1,730 square miles (1,107,200 acres) 321 (205,400 acres) Rural County Urban Growth Area: 461 295,000 acres) Agriculture 62 (39,700 acres) square miles 404 - 39 Cities: square miles 258,600 acres) Forest 1,290 (825,600 acres) - Uninc. Urban: 57 square miles 36,500 acres) Non-Urban Tot 1,673 (1,070,700 acres) EMPLOYMENT AND INCOME 2009 Number of Business Units: 71,265 1,130,800 2009 Total Jobs: Persons Below Poverty Level Construction/Resources: 57,400 2009 Average Annual Wage: \$59,100 102,200 Manufacturing: Persons below poverty, 1999: 142,500 (8.4%) Persons below poverty, 2009: Whsle, Trans, Whousa 100.400 182,500 (9.7%) Median Household Income: 1999 (2000 Census): \$53,200 Retail: 105,100 85.800 2009 (Amer.Comm.Survey) \$67,800 Food Svc. Hotels: 170,600 Information/Technology: *Households by Income Category, 2008: Fin., Ins., RealEst: 68,600 Health, pvt Educ: 0 - 50% 181,100 23.6% 130,600 50 - 80% 126,400 16.5% Admin. Other Services: 152,900 80 - 120% 138,800 18.1% Government/Education: 157,300 321,200 41.9% 120% + HOUSING 851,300 2010 Occupied Housing Units: 2010 Census Total Housing Units: 789,200 Owner-occupied *Single Family 494,200 466,700 Multifamily 357,100 Renter-occupied 322,500 2000 Census Median 2-Bdrm. Rental: \$740 \$235,000 2000 Census Median House Value: 2009 Census est. Median House Value: \$402,000 2009 Census est. Median 2-Bdrm. Rental: \$1,040 DEVELOPMENT ACTIVITY 2008 Net New Residential Units 11,540 2009 Net New Residential Units: 3,793 2.080 **Single Family **Single Family 1.438 Multifamily 9,460 Multifamily 2,355 Sources: 2010 Census and 2000 Census of Population and Housing; 2009 and 2005-9 US Census American Community Survey (ACS) estimates; WA state Employment Security Department workforceexplorer website, 2009 covered employment data; WA state Office of Financial Management, 2011. * Categories are percents of 2005-9 Census ACS Median Household Income. ** Single Family includes mobile homes.

Statistical Prolife on: UNINCORPORATED KING COUNTY DEMOGRAPHICS **POPULATION** Population Growth, 1990-2000: -32% 1990 513,298 Population Growth, 2000-2010: -2% 2000 349,234 364,500 2005 est. 343,180 Households, 2010 Census: 118,101 2009 est. Ave. Hhld Size, 2010 Census 2.74 2010 Census 325.002 **Housing Growth Target** King County 285,265 2011 est. for 2006-2031: 12.470 Unincorporated King 2010 Census Age Structure: County has a total land area 17 and under 79.000 24% of 1,730 square miles 18 - 64 220,300 68% (1,107,200 acres). Most of 65 and over 25.700 8% unincorporated King County's 285,000 people 2010 Census Race and Ethnic Categories: live in urban areas of 70% Non-Hispanic White: 228,392 western King County. Black or African American: 14,851 5% Asian and Pacific Islander: 40.799 13% Native American and other: 3,413 1% Hispanic or Latino*: 25,395 8% Two or more race: 12,152 4% AND INCOME **EMPLOYMENT** 2008 Number of Business Units: 5,487 43,228 2010 Total Jobs: Construction/Resources: 5.850 Median Household Income: Whsle, Transp, Utils 3.937 1999 (2000 Census): \$65.290 Manufacturing: 1,859 2009 (Amer Comm Survey): \$79,400 3.215 Retail: Food, Hotels 2.529 Households by Income Category, 2009: Fin. Ins. RealEst 905 0 - 50% 21,000 17.8% 2,795 Health: 50 - 80% 17,200 14.6% Other Services incl. Info: 11,672 80 - 120% 22,300 18.9% Government/Education: 10.464 120% + 57,600 48.7% HOUSING 2010 Census Housing Unit Count: 125,921 2000 Census Median 2-Bdrm. Rental: \$790 **Single Family 108,300 2009 ACS Median 2-Bdrm. Rental: \$850 Multifamily 17,600 2010 Total New Residential Units: 736 2000 Census Median House Value: \$240,000 **Single Family 552 2009 ACS Survey Median House Value: \$404,000 Multifamily 184 Sources: 2010 and 2000 US Census of Population and Housing; US Census Bureau American Community Survey, 2005 - 2009; Puget Sound Regional Council tally of jobs covered by state unemployment insurance, from Washington State Employment Security Department. Metropolitan King County. * Persons of Hispanic Origin can be of any race. **Single Family includes mobile homes.

II. Planning in King County

King County's comprehensive land use planning dates back to 1964. Its first comprehensive plan under the State Growth Management Act (GMA) was adopted in 1994. The GMA, passed by the Washington State Legislature in 1990, seeks to further protect the quality of life in the Pacific Northwest. The GMA directs the state's most populous and fastest growing counties and their cities to prepare comprehensive land use plans that anticipate growth for a 20-year horizon. Comprehensive plans adopted in accordance with GMA must manage growth so that development is directed to designated urban areas and away from the Rural Area and Resource Lands. The GMA also requires jurisdictions to designate and protect critical areas and commercially significant forestry, agriculture, and mining areas. The GMA requires each comprehensive plan to adhere to a set of ((thirteen)) fourteen goals and to include the following elements: land use, housing, capital facilities, utilities, rural, shorelines, and transportation. The King County Comprehensive Plan 2000 represented the first major review and the first set of substantive changes since the county's first comprehensive plan under GMA was adopted in 1994. The ((2008)) 2012 update is the ((third)) fourth major review of the comprehensive plan.

The King County Comprehensive Plan provides a legal framework for guiding regional growth and making decisions about land use in unincorporated King County. Public and private agencies, property owners, developers, community groups and King County staff use the comprehensive plan in several ways.

First, the plan is the framework for other plans and regulations such as subarea plans and the King County Code that govern the location and density of land uses in unincorporated King County((and provide framework for development)). It provides guidance to county officials for decisions on proposals such as zoning changes and developments. It also gives the public direction on the county's position on proposed changes in land use or zoning, environmental regulations, or broader policy issues. The plan also provides a basis for decisions about public spending on facilities and services. And, the plan presents other agencies, such as cities and special purpose districts, with King County's position on large-scale matters such as annexation, use of resource lands, environmental protection and others.

The GMA allows local comprehensive plan amendments to be considered once each year. In King County, those annual amendments allow technical changes only, except for once every four

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years. Then, during the "Four-Year Cycle review process," substantive changes to policies, land use designations and the Urban Growth Area boundary can be proposed and adopted.

The King County Countywide Planning Policies (CPPs) set the framework for the county's and cities' comprehensive plans. The CPPs, adopted by the county and cities in 1992 and amended several times since ((1992))then, establish an Urban Growth Area (UGA) within the western one-third of King County where most growth and development is targeted. The goals of the policies include: ((reducing urban sprawl)) promoting a compact and centers-focused growth pattern that uses land and infrastructure efficiently, protecting the Rural Area and Resource Lands, providing affordable housing throughout the county, and coordinating protection and restoration of ((environmentally critical areas)) the natural environment in King County: The CPPs underwent a major update in 2011 to reflect the adoption of VISION 2040 and multicounty planning policies, to reflect changing governance structures, and to employ new planning methodology and tools.

Another piece of the planning puzzle in King County is the multi-county planning policies (MPPs), which the GMA requires of the largest counties with adjacent urban areas. The Puget Sound Regional Council has developed the VISION 2040 plan, containing the MPPs, through extensive collaboration with four counties in the central Puget Sound region: Snohomish, King, Pierce and Kitsap counties. VISION 2040 – adopted by the Regional Council in 2008 – is an integrated strategy that takes on regional issues that cannot be comprehensively addressed within a single jurisdiction. The VISION 2040 document outlines the regional growth strategy and specifies policies to help us achieve the strategy. The MPPs provide guidance and direction to regional, county, and local governments on such topics as setting priorities for transportation investment, stimulating economic development, planning for open space, making city and town centers more suitable for transit and walking, and improving transportation safety and mobility.

III. New and Emerging Issues: Toward a Sustainable King County

While the 2012 King County Comprehensive Plan update also continues the emphasis on public health and sustainability from the previous plan, three new or updated planning documents further shapes this 2012 update of the King County Comprehensive Plan: VISION 2040; the 2011 King County Countywide Planning Policies, and the King County Strategic Plan.

VISION 2040: In April 2008, the assembly of the Puget Sound Regional Council adopted VISION 2040 as an update to the earlier Vision 2020 regional plan. VISION 2040 is a

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regional strategy to accommodate the population and job growth expected by 2040 in the four-county Puget Sound region. As an integrated, long-range vision for maintaining a healthy region, promoting economic vitality, a healthy environment and well-being of people and communities, VISION 2040 provides clear direction for a sustainable, vibrant urban region with protected rural and resource lands.

- Countywide Planning Policies: In response to VISION 2040, King County's Growth
 Management Planning Council approved a major overhaul and update to the Countywide
 Planning Policies (CPPs) in 2011. The revised CPPs implement the regional vision
 within King County and the cities within the county, provide a framework for new housing
 and job growth targets, and provide broad direction to individual jurisdiction
 comprehensive plans including the King County Comprehensive Plan.
- King County Strategic Plan: One primary driver in updating KCCP-2012 is implementation of the King County Strategic Plan (KCSP). The KCSP was adopted in July 2010 to guide decision-making in King County government. The Plan contains eight goals, divided into two categories: "what" goals that articulate what King County government intends to accomplish and services it intends to provide; and "how" goals that direct how the county will conduct its work. The "what" goals provide the most direct guidance to this Comprehensive Plan update:
 - Justice and safety
 - Health and human potential
 - <u>Economic growth and built environment</u>
 - Environmental sustainability

The KCSP's "how" goals of service excellence, financial stewardship and public engagement also provide inspiration to the processes of developing and implementing this Plan. The Strategic Plan moves King County toward a "culture of performance" that emphasizes the values of customer service and fostering regional partnerships. That, too, guides this KCCP-12.

The Comprehensive Plan has been based on the principles of creating ((walkable)) <u>sustainable</u> neighborhoods, preserving open space and farmland, directing development toward existing communities, and providing a variety of transportation choices. ((as the driving forces that determine)) <u>These principles guide</u> ((the distribution of)) funding <u>decisions</u>, creation <u>and operation</u> of programs and projects, and ((for)) how the county interacts with local, state and federal agencies. The impact of implementing these principles has been to: improve air quality through the reduction of greenhouse gas emissions (King County operates <u>one of</u> the <u>nation's</u> largest

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hybrid transit fleets ((in the nation and is using 20% biodiesel in its bus fleet))), reduce fuel consumption, create higher urban densities by directing 96% of the growth into the urban cores of the region (Urban Growth Area), preservation of irreplaceable resource lands, park and critical areas, improving mobility by making transit service more accessible and sustaining a vibrant economy.

Three ((new)) framework polices - 1) health, equity, social and environmental justice; 2) ((elimate change)) environmental sustainability; and 3) measurement and monitoring— ((are being introduced into the Comprehensive Plan to address new issues or expansions of existing issues. These new framework policies)) represent a commitment to adapt growth management strategy to take advantage of new and emerging ideas that have an expansive reach throughout the county. More importantly, they also form the broad foundation for more detailed and substantive implementing policies in the topical chapters of the Comprehensive Plan.

Health, Equity, Environmental and Social Justice

Despite broad economic and social gains in society and in this country in recent history, major differences exist and continue to persist for significant segments of our population—particularly for communities of color and poor people—across the continuum of measures of health, well being and quality of life. King County is not immune to the national trends and statistics, despite its location in the relatively prosperous Puget Sound area. In the United States and in King County, children and adults who live at the bottom of the social ladder face life threatening and debilitating conditions far more often than those in the middle, who in turn are more at risk than those at the top.

Land use patterns and transportation investments can play key roles in making communities healthier. Well-planned neighborhoods have features like connected street networks, nearby shopping, walking paths, and transit service. These amenities reduce dependency on cars, increase opportunities to be physically active, decrease the likelihood to be overweight, and improve air quality.

Food is as essential to our health and well-being as air and water. For example, King County is experiencing a rise in the rate of obesity, and at the same time, an increase in food insecurity and malnutrition. Both can be caused by lack of access to adequate amounts of nutritious food, and both can lead to the same thing - a diminished quality of life that ends with premature death due to diet-related chronic disease. King County plays an important role in guiding and supporting system improvements that will result in King County residents eating local, healthy food. King

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County supports food systems that are ecologically and economically sustainable and that improve the health of the county's residents.

King County's groundbreaking Land Use, Transportation, Air Quality and Health Study (now known as HealthScape)—the first study of its kind for a local government—shows that low density, separated land uses, and poor street connectivity is associated with: (1) reduced transit ridership, walking, and physical activity; (2) increased auto use, air pollution, greenhouse gas emissions, and energy consumption; and (3) increased obesity, which increases the likelihood of cardio vascular disease, type II diabetes, and colorectal cancer. HealthScape literally draws the link between sprawl, poor health, and greenhouse gas emissions.

Using data generated in King County, this study specifically concluded the following:

- People walk more in neighborhoods with a wide variety of retail services and easy access to those services. This improves health and reduces pollutants.
- Transit use is highest where walking is most prevalent, and walking is most prevalent where transit is convenient and efficient.
- Residents of more walkable areas are less likely to be overweight or obese and more likely to report being physically active.
- Residents in the most interconnected parts of the county drive 25% fewer miles than those who live in the most sprawling areas of the county.

With obesity rates rising at alarming rates, King County can use the findings from this study to update policies and plans to incorporate health and air quality into land use and transportation planning.

Equity and social justice are traditionally linked to land use planning through the concept of environmental justice. Generally, environmental justice encompasses the presence of industrial or commercial land uses that carry substantial adverse impacts to low-income and minority communities. But, environmental justice can also refer to *lack* of facilities and services and other amenities. The White Center Community Enhancement Initiative begun in 2005 is one example of a concerted community process that seeks to add infrastructure necessary for making a place safe, livable, and health-promoting. Collectively, these factors are the foundation of prosperity for all people and communities. In White Center, this is being accomplished through improving sidewalks, pedestrian connections, and spurring economic development in the neighborhood's commercial core. Land use planning brings the principles of community participation and community visioning to the equity and social justice movement, thus setting the stage for infrastructure improvements and policies that underpin achieving equity and social justice.

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King County will work to reduce inequities and address concerns of social justice by incorporating these values into the daily practice of developing policies and programs, making funding decisions and delivering services. Further, King County will identify and address the conditions at the root of disparities, engage communities to have a strong voice in shaping their future, and raise and sustain the visibility of equity and social justice. The goal is to start by tackling problems further upstream than is typically done to get at the fundamental cause of the disparities in order to have a greater overall impact.

FW-101 King County will seek to reduce health disparities and address issues of equity, social and environmental justice when evaluating its land use policies, programs, and practices.

((Climate Change

"Global warming is a 'modern' problem—complicated, involving the entire world, tangled up with difficult issues such as poverty, economic development, and population growth. Dealing with it will not be easy. Ignoring it will be worse." UN Framework Convention on Climate Change

There is consensus among the world's leading scientists that global warming caused by human emission of heat-trapping, greenhouse gases is among the most significant problems facing the world today. Climate scientists at the University of Washington predict average temperatures in the northwest will increase approximately one degree Fahrenheit per decade in the twenty-first century. Climate change in the northwest is expected to result in reduced snowpack and associated drinking water supplies, changes in winter flooding patterns, reduced summer stream flows for fish, altered habitat for other wildlife, and increases in infectious diseases for humans and wildlife.

King County is working locally, regionally, and nationally to reduce fossil fuel consumption and to survive the inevitable changes climate change will bring. At the local and regional levels, King County is building a green fleet of hybrid buses and cars, enacting major energy and resource conservation management programs, and requiring consideration of the impact of development proposals on greenhouse gas emissions using the State Environmental Policy Act.

At the national level, King County is forming Urban Leaders, a small coalition of large cities and counties to influence how infrastructure projects, such as floodplain management and water reuse, are funded at the federal level. In partnership with the Climate Impacts Group at the

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University of Washington, King County is writing a guidebook for regional governments on how to adapt to climate change impacts.

King County has joined several large counterparts across the country in partnering with the Sierra Club to form the Cool Counties Climate Stabilization Initiative, a major new strategy to combat global warming. In 2006, King County joined the Chicago Climate Exchange (CCX), one of the first local governments and the only transit agency to do so. The CCX is a voluntary market in which members commit to reduce greenhouse gas emissions and work actively with other government members to advocate for a United States federal cap on greenhouse gas emissions.

While greenhouse gas emissions produced within the King County region constitute only a small percentage of national and global quantities, our region can play a critical role in pioneering the policies, practices and investments that inform climate change mitigation efforts worldwide.

King County is uniquely positioned among local governments to be a leader in reducing greenhouse gas emissions and preparing for the impacts of climate change. Using four levers of change—land use planning, transportation, environmental management and renewable energy—King County government has become a successful living laboratory and national model of strategies to reduce and prepare for global warming impacts.

FW-102 King County will be a leader in prevention and mitigation of, and adaptation to, climate change effects.))

Environmental Sustainability

Environmental sustainability means meeting the needs of the current generation without compromising the capacity of the environment to support future generations, while anticipating effects of natural and human factors, such as climate change and population growth. The Environmental Sustainability Goal of the King County Strategic Plan, adopted in 2010, focuses on four interdependent objectives with related implementation strategies:

Objective 1: Protect and restore water quality, biodiversity, open space, and ecosystems

King County actions include operating four regional wastewater treatment plants to remove organics and pollutants, constructing and maintaining flood protection facilities, acquiring and maintaining parks and open space, and restoring forests and streamside ecosystems. These type of actions support environmental sustainability by conserving

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natural resources and processes that sustain local ecosystems and the services they provide.

• Objective 2: Encourage sustainable agricultural and forestry

King County actions include providing technical assistance to farmers, supporting and developing farmers markets, helping landowners develop forest management plans, and sustainably managing public forests. These types of actions support environmental sustainability by providing resource-based business opportunities that help protect the environment, meet basic human needs, and build local communities.

• Objective 3: Reduce climate pollution and prepare for the effects of climate change on the environment, human health, and the economy

King County actions include providing bus and vanpool service, supporting transitoriented and energy-efficient housing developments, maintaining and enhancing a regional network of non-motorized trails, providing incentives for residents and businesses to reduce waste and increase recycling, and planning for sea level rise impacts to public infrastructure. These type of actions support environmental sustainability by reducing regional sources of climate pollution and minimizing the adverse impacts of climate change.

Objective 4: Minimize King County's operational environmental footprint
 King County actions include the purchase and use of efficient buses and vehicles,
 reducing resource use in county operations, using native-plant landscaping on public
 lands, using green cleaning products, and implementing building energy efficiency
 projects. These type of actions support environmental sustainability by reducing the
 resource use of King County operations while achieving and maintaining a high standard
 of project, program, and service delivery for the citizens of King County.

King County can influence environmental sustainability through its land use and transportation policies and plans, investments in capital projects and facilities, economic development initiatives, and day-to-day operations. To be effective, sustainability actions need to be taken at many scales — in coordination with neighboring local governments, across county departments, and through the day-to-day actions of individual employees.

FW-102 King County will safeguard and enhance its natural resources and

environment by protecting and restoring natural resources and
ecosystems, encouraging sustainable agriculture and forestry, reducing

climate pollution and preparing for the effects of climate change, and by minimizing King County's operational environmental footprint.

Performance Measurement and Management

"An acre of performance is worth a whole world of promise." William Dean Howells

As part of a growing national movement at all levels of government, King County is embracing performance measurement and management. Performance measurement is measuring and reporting performance data while *performance management* is using performance information to inform management decisions. Successful organizations rely on performance management to inform leadership about how well they are reaching their goals and where improvements can be made.

King County is doing performance management for several important reasons:

- Ensure county goals are being met;
- Improve county services, where necessary;
- Increase transparency with the public;
- Increase use of data for more informed public discussion and decision-making; and
- Increase accountability at all levels of government.
- The King County Strategic Plan calls for increased attention to effective performance measurement.

In support of public access, King County publishes an annual performance report entitled *King County AIMs High: Annual Indicators and Measures* to accompany the budget. Providing additional public access to performance reporting, the AIMs High website (www.kingcounty.gov/exec/aimshigh) emphasizes the relationship between community-level conditions and agency performance. The website is organized primarily by themes (such as natural resources), but the public can also access information by department.

In addition to public measurement reporting, the King County Executive initiated a performance management program called "KingStat" in 2006. KingStat is a set of regularly held, data-focused meetings between the County Executive and department managers to discuss agency performance. KingStat is designed to assist department directors in managing their operations, improve decision-making at all levels, and ensure that departments stay focused on top priorities.

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FW-103 King County will develop appropriate performance measurement tools, based on best management practices, in order to assess agency performance and the achievement of Countywide Planning Policies and Comprehensive Plan goals.

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IV. Summary of the King County Comprehensive Plan

Chapter One: Regional Planning

The vision and goals of this plan are based on the ((13)) 14 planning goals specified in the Washington State Growth Management Act, the Countywide Planning Policies, the region's VISION 2040 and the values voiced by the ((citizens))residents of King County. The official King County Land Use Map is included in this chapter. ((This chapter also describes the county's process for amending the Comprehensive Plan and outlines and distinguishes the annual cycle and the four-year-cycle amendments.))

Chapter Two: Urban Communities

The Urban Communities chapter brings together several of the major elements necessary to make a community whole: housing, business centers, and human services. By merging these elements into one chapter, King County emphasizes the importance each plays as a part of a livable community. A major tenet of the GMA is to target growth in the urban areas, so the policies in this chapter better facilitate urban development where infrastructure and facilities exist or can be readily provided. This chapter also draws the connection between urban form and public health.

Chapter Three: Rural Communities and Natural Resource Lands

Protecting a rural way-of-life in King County is a major thrust of the comprehensive plan in compliance with both the GMA and the King County Strategic Plan. This chapter delineates the county's approach to conserving rural and natural resource lands, supporting rural communities and their heritage, and supporting the agriculture, forestry, and mining economies. Integral to these efforts are the incentive tools such as the transfer of development rights program that ensure the protection of environmental quality and wildlife habitat. ((integral to providing diversity in lifestyle choices, continuing farming and forestry economies, protecting environmental quality and wildlife habitat, and maintaining a link to King County's resource-based heritage. This chapter also includes the policy basis for King County's Transfer of Development Rights Program.))

Chapter Four: Environment

((With Chinook salmon, Puget Sound and Coastal Bull trout, and Puget Sound Orca Whales listed as threatened species under the Endangered Species Act, with other species about to join the list, protecting the environment is a priority. King County's programs for protecting the

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environment are some of the most advanced in the country. Protecting and restoring air quality, water resources, soils, and plant, fish and animal habitats are among King County's primary goals. King County's approach to mitigating the effects of climate change and adapting to the inevitable changes that climate change will bring to the region are centered in Chapter Four. This chapter also establishes policies to protect the environment and enhance the region's high quality of life.))

This chapter reflects the environment in King County that includes a rich and valuable array of land and water resources ranging from marine and freshwater bodies, to highly urbanized areas to nearly pristine landscapes in the foothills of the Cascades. King County's programs for protecting its environment include some of the most progressive in the country. Together King County's environmental programs and the King County code implement the policies in this chapter and ensure that the environment is protected and restored, and that the environmental sustainability goal of the Strategic Plan is achieved.

King County seeks to adapt to, and mitigate the effects of climate change including reductions in greenhouse gas emissions. King County seeks to promote environmental management practices that support habitats for native plant and animal species, including those listed as threatened under the Endangered Species Act and the restoration of environments threatened by past development, degraded water quality, and invasive species. Such practices include traditional treatment and habitat restoration projects, low impact development, incentive-based approaches and education and technical assistance. The chapter establishes policies to ensure future protection of the environment and its contribution to the quality of life in King County. This chapter also reflects the role of the Puget Sound Partnership in coordinating environmental management, including providing leadership for a coordinated and comprehensive environmental monitoring program across Puget Sound.

Chapter Five: ((Reserved)) Shoreline Master Program

King County adopted its first Shoreline Master Program (SMP) in 1977. In November, 2010, King County approved an update to the SMP. This update incorporated the shoreline policies in the Comprehensive Plan for the first time. Under the Shoreline Management Act, the SMP must be approved by the Washington Department of Ecology before it takes effect. King County is in the process of obtaining that approval.

Chapter Six: Parks, Open Space and Cultural Resources

Protecting and enhancing King County's <u>environment and quality of life through the stewardship</u> and enhancement of its open space system of parks, trails, natural areas and working resource lands along with it valued cultural resources continues to be((communities through public funding

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while encouraging continued stewardship for county parks, open spaces, recreation, and cultural resources is)) the central focus of this chapter. Furthering the regional trail system will be guided by the((The)) Regional Trails Needs Project map and corresponding project list found in the chapter((are also included in this chapter)). The chapter acknowledges the broad and growing support for the county's backcountry trails.

Chapter Seven: Transportation

((King County will continue to promote a transportation system that provides residents with a range of transportation choices that respond to both community needs and environmental concerns including encouraging healthful transportation choices and reducing greenhouse gas emissions from transportation sources. This chapter also includes the policy guidance for the Transportation Concurrency Program, as required by the GMA.))

This chapter sets the policy framework that guides efficient provision of vital transportation infrastructure and services that support a vibrant economy, thriving communities, and the county's participation in critical regional transportation issues. The chapter reflects the goals of the King County Strategic Plan and the priorities established in the strategic plans for public transportation and road services. It also reflects the county's continuing transition to becoming a road service provider for a primarily rural road system, and speaks to the challenges of providing transportation services and infrastructure in a time of growing need and severely constrained financial resources.

The chapter promotes an integrated, multimodal transportation system that provides mobility options for a wide range of users, including historically disadvantaged populations. It also emphasizes safety, options for healthful transportation choices, and support for greenhouse gas emissions reduction goals. Additional policy focus is provided on maintaining and preserving existing services and infrastructure, implementing clear service priorities and guidelines, using transportation resources wisely and efficiently, and developing sustainable funding sources to support the level of services needed by communities.

Chapter Eight: Service, Facilities and Utilities

This chapter guides service provision in King County recognizing the different service levels within the Urban Growth Area and in the Rural Area. The Growth Management Act requires coordinated planning so that the services required by new residents and their homes and businesses are available as growth occurs. ((Needed services include many that are not provided by King County, such as water supply, local sanitary sewers, fire protection, schools, energy facilities, and telecommunications. King County does provide services such as regional wastewater treatment, regional solid waste management, and local stormwater management.)) This chapter addresses a wide range of facilities and services provided by the county consistent

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with specific operational plans such as the Flood Plan and the Energy Plan and recognizing that the county is both a regional and a local service provider. The chapter also clarifies County's intent regarding water supply planning.

Chapter Nine: Economic Development

((Economic Development is moved from a section in the Urban Communities Chapter to a stand alone chapter to reflect the nature of economic development as a countywide priority encompassing the Urban, Rural Area, and Resource Lands. King County's economy is the largest and most significant economy in Washington State. This chapter addresses business retention and development, workforce development, public-private partnerships, and the rural economy.))

This chapter supports the county's long-term commitment to a prosperous, diverse, and sustainable economy by promoting public programs and actions that create the foundation for a successful economy whether within the Urban Growth Area or in the Rural Area. A successful economy is one in which the private, nonprofit, and public sectors can thrive and create jobs compatible with the environment. King County understands that a successful economy contributes to a strong and stable tax base and a high quality of life for all residents. This chapter recognizes businesses and the workforce as customers of an economic development system and supports actions and programs that promote the strength and health of both groups.

Chapter Ten: Community Planning

King County's community plans (except for the Vashon Town Plan, West Hill, and White Center) are no longer in effect as separately adopted plans. In many cases, however, the plans contain valuable historical information about King County's communities and often provide background for the land uses in effect today. Policies from the community plans were retained as part of the comprehensive plan to recognize the unique characteristics of each community and to provide historical context.

Chapter Eleven: Implementation, Amendments & Evaluation

The comprehensive plan policies, development regulations and countywide planning policy framework have been adopted to achieve the growth management objectives. This chapter also describes the county's process for amending the Comprehensive Plan and outlines and distinguishes the annual cycle and the four-year-cycle amendments. This chapter further explains the relationship between planning and zoning.

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V. Technical Appendices

Integral to the vision and goals of the comprehensive plan are the detailed inventories, forecasts, finance plans and Urban Growth Area analysis required by the Growth Management Act. Four technical appendices (Volume 1) are adopted as part of the plan to implement these Growth Management Act requirements (RCW 36.70A.070, 36.70A.110), 36.70A130). Technical Appendices A, B, C, and D were updated in 2008. *Beginning with 2004, Technical Appendix D was moved to Volume 1.*

Volume 1

Technical Appendix A. Facilities and Services

Technical Appendix B. Housing

Technical Appendix C. Transportation

Technical Appendix D. Growth Targets and the Urban Growth Area

Additional important information also supports the plan vision and goals. Nine technical appendices (Volume II) were prepared to provide supporting documentation to the 1994 plan:

Volume 2

Technical Appendix D. Growth Targets and the Urban Growth Area

Technical Appendix E. Washington State Laws

Technical Appendix F. History of Planning in King County

Technical Appendix G. Economic Development

Technical Appendix H. Natural Resource Lands

Technical Appendix I. Natural Environment

Technical Appendix J. Potential Annexation Areas

Technical Appendix K. King County Functional and Community Plans

Technical Appendix L. Public Involvement Summary

Information that supported amendments subsequent to 1994 is included as follows:

Volume 3

Technical Appendix M. Public Participation Summary 2000

Volume 4

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Technical Appendix N. Public Participation Summary 2004

Volume 5

Technical Appendix O. Public Participation Summary 2008

Volume 6

Technical Appendix P. Public Participation Summary 2012

VI. The Regulations

The King County Comprehensive Plan is implemented through the adopted regulations. These include the King County Zoning Code and other code titles such as Water and Sewer Systems, Roads and Bridges, and Land Segregation. All development proposals in King County must meet the requirements of the code.

VII. For More Information

Copies of the plan are available in all King County libraries. Please visit the website of the King County Department of Development and Environmental Services at ((http://www.metrokc.gov/permits/codes/CompPlan/)) http://www.kingcounty.gov/compplan for current information on planning in King County and to view electronic versions of the plan and related documents.

As required by the GMA, King County maintains a docket for recording comments on the King County Comprehensive Plan and associated development regulations. Comments logged on the docket are reviewed by the county and made available for review by the public. The docket is also_available on the King County Comprehensive Plan Website at ((http://www.kingcounty.gov/property/permits/codes/growth/CompPlan.aspx))
http://www.kingcounty.gov/compplan. Select "Proposing a Change: The Amendment Process for the KCCP" for specific information on the docket and docketing process.

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